Form No. MGT-7

Annual Return (other than OPCs and Small Companies)
[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]



Form language
(•) English ( ) Hindi

*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN) L85110PB1996PLC045933

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY) 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY) 31/03/2026

(c) *Type of Annual filing (•) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	FORTIS HEALTHCARE LIMITED	FORTIS HEALTHCARE LIMITED
Registered office address	Fortis Hospital Sector-62 Phase-VIII,,NA,Mohali,Mohali,Punjab,India,160062	Fortis Hospital Sector-62 Phase-VIII,,NA,Mohali,Mohali,Punjab,India,160062
Latitude details	30.695237	30.695237
Longitude details	76.720426	76.720426

(a) *Photograph of the registered office of the Company showing external building and name prominently visible REG OFFICE PHTO_compressed (1).pdf

(b) *Permanent Account Number (PAN) of the company AA******7E

(c) *e-mail ID of the company *****tarial@fortishealthcare.com

(d) *Telephone number with STD code 01*******22

(e) Website https://www.fortishealthcare.co

m/

iv *Date of Incorporation (DD/MM/YYYY) 28/02/1996

v (a) *Class of Company (as on the financial year end date)
(Private company/Public Company/One Person Company) Public company

(b) *Category of the Company (as on the financial year end date)
(Company limited by shares/Company limited by guarantee/Unlimited company) Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)
(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company) Indian Non-Government company

vi *Whether company is having share capital (as on the financial year end date) (●) Yes ( ) No

vii (a) Whether shares listed on recognized Stock Exchange(s) (●) Yes ( ) No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
2	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)

viii Number of Registrar and Transfer Agent 1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
L72400TG2017PLC117649	KFIN TECHNOLOGIES LIMITED	Selenium Building, Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad, Telangana - 500032	INR000000221

ix * (a) Whether Annual General Meeting (AGM) held (●) Yes ( ) No

(b) If yes, date of AGM (DD/MM/YYYY) 11/08/2026

(c) Due date of AGM (DD/MM/YYYY) 30/09/2026

(d) Whether any extension for AGM granted ( ) Yes (●) No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	Q	Human health and social work activities	86	Human Health activities	100

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 36

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1		201001018208	IHH Healthcare Berhad	Holding	0.00
2		LL05489	Integrated Healthcare Holdings Limited	Holding	0.00
3		201106772W	Parkway Pantai Limited	Holding	0.00
4		201714842C	NORTHERN TK VENTURE PTE.LIMITED	Holding	31.17
5	U85100MH2005PTC154823		HIRANANDANI HEALTHCARE PRIVATE LIMITED	Subsidiary	100.00
6	U74899HR1990PLC054770		FORTIS HOSPOTEL LIMITED	Subsidiary	100.00
7	U85100DL2011PLC217500		ADAYU MINDFULNESS LIMITED	Subsidiary	100.00

8	U74899PB1995PLC045956		AGILUS DIAGNOSTICS LIMITED	Subsidiary	89.20
9		85209	Fortis Healthcare International Limited	Subsidiary	100.00
10	U93000DL2009PLC222166		FORTIS HOSPITALS LIMITED	Subsidiary	100.00
11	U85110CH2000PLC023744		ESCORTS HEART INSTITUTE AND RESEARCH CENTRE LIMITED	Subsidiary	100.00
12	U85100DL2014NPL271782		FORTIS CSR FOUNDATION	Subsidiary	100.00
13	U74999HR1994PLC048225		INTERNATIONAL HOSPITAL LIMITED	Subsidiary	100.00
14	U85110DL2008PLC176412		FORTIS HEALTH MANAGEMENT LIMITED	Subsidiary	100.00
15	U85110DL2003PLC120016		ESCORTS HEART AND SUPER SPECIALITY HOSPITAL LIMITED	Subsidiary	100.00
16	L85110PB1989PLC045948		FORTIS MALAR HOSPITALS LIMITED	Subsidiary	62.71
17	U85110DL2010PLC208379		FORTIS C-DOC HEALTHCARE LIMITED	Subsidiary	60.00
18	U31300MH2005PTC153134		STELLANT CAPITAL ADVISORY SERVICES PRIVATE LIMITED	Subsidiary	100.00
19		90844	Fortis Global Healthcare (Mauritius) Limited	Subsidiary	100.00
20	U84120TN2009NPL072209		FORTIS HEALTHCARE RESEARCH FOUNDATION	Subsidiary	100.00
21		201117555K	RHT Health Trust Manager Pte Limited	Subsidiary	100.00
22	U85194DL1984PLC205390		FORTIS HEALTHSTAFF LIMITED	Subsidiary	100.00
23		201013316M	Fortis Asia Healthcare Pte Limited	Subsidiary	100.00

24	631177		Mena Healthcare Investment Company Limited	Subsidiary	82.54
25	617721		Medical Management Company Limited	Subsidiary	100.00
26	U85195DL1999PTC217659		AGILUS PATHLABS PRIVATE LIMITED	Subsidiary	100.00
27		358	Agilus Diagnostics FZ-LLC (formerly SRL Diagnostics FZ-LLC)	Subsidiary	100.00
28	U85100DL2015PLC279712		AGILUS PATHLABS REACH LIMITED	Subsidiary	100.00
29	U45202DL1988PTC033270		HOSPITALIA EASTERN PRIVATE LIMITED	Subsidiary	100.00
30	U85190MH2006PLC161480		DDRC AGILUS PATHLABS LIMITED	Subsidiary	100.00
31		64795/066/067	Agilus Diagnostic (Nepal) Private Limited (formerly SRL Diagnostics (Nepal) Private Limited)	Joint Venture	50.00
32		2012006	RHT Health Trust	Associate	25.14
33		PQ 180	Lanka Hospitals Corporation PLC	Associate	28.66
34		0	Fortis Cauvery	Joint Venture	51.00
35	U70101WB2005PTC102910		Artistery Properties Private Limited	Subsidiary	99.99
36	U85100KA2011PTC059175		TMI HEALTHCARE PRIVATE LIMITED	Subsidiary	100.00

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	850000000.00	754958148.00	754958148.00	754958148.00
Total amount of equity shares (in rupees)	8500000000.00	7549581480.00	7549581480.00	7549581480.00

Number of classes | 1

Class of shares Equity Shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	850000000	754958148	754958148	754958148
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	8500000000.00	7549581480.00	7549581480	7549581480

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	76000200.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	780000000.00	0.00	0.00	0.00

Number of classes | 3

Class of shares Class B Non-Cumulative redeemable preference share	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares	11498846	0	0	0
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	114988460.00	0.00	0	0

Class of shares Class A Non-Cumulative redeemable preference share	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares	200	0	0	0
Nominal value per share (in rupees)	100000	100000	100000	100000
Total amount of preference shares (in rupees)	20000000.00	0.00	0	0

Class of shares Class C cumulative redeemable Preference Shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares	64501154	0	0	0
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	645011540.00	0.00	0	0

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	139458	754818690	754958148.00	7549581480	7549581480	
Increase during the year	0.00	50953.00	50953.00	0.00	0.00	0
i Public Issues	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify 50953 physical shared converted into dematerialized shares	0	50953	50953.00	0	0	
Decrease during the year	50953.00	0.00	50953.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify 50953 physical shared converted into dematerialized shares	50953		50953.00	0	0	
At the end of the year	88505.00	754869643.00	754958148.00	7549581480.00	7549581480.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify 0	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify 0	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company: INE061F01013

ii Details of stock split/consolidation during the year (for each class of shares): 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☑ Nil

Number of transfers:

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes: 3

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Series 1-listed senior secured rated Nonconvertib	50000	100000	5000000000.00
Series 2-listed senior secured rated Nonconvertib	50000	100000	5000000000.00
Series 3-listed senior secured rated Nonconvertib	55000	100000	5500000000.00
Total	155000.00	300000.00	15500000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Series 1-listed senior secured rated Nonconvertib	5000000000	0	0	5000000000.00
Series 2-listed senior secured rated Nonconvertib	5000000000	0	0	5000000000.00
Series 3-listed senior secured rated Nonconvertib	5500000000	0	0	5500000000.00
Total	15500000000.00	0.00	0.00	15500000000.00

(b) Partly convertible debentures

*Number of classes | 0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes | 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	15500000000.00	0.00	0.00	15500000000.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	15500000000.00	0.00	0.00	15500000000.00

v Securities (other than shares and debentures) | 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover	17924950000
ii * Net worth of the Company	92271816000

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	0	0.00	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	235295895	31.17	0	0.00

10	Others	0	0.00	0	0.00
	Total	235295895.00	31.17	0.00	0

Total number of shareholders (promoters) 1

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	**Percentage**	**Number of shares**	**Percentage**
1	Individual/Hindu Undivided Family				
	(i) Indian	76626128	10.15	0	0.00
	(ii) Non-resident Indian (NRI)	2558018	0.34	0	0.00
	(iii) Foreign national (other than NRI)	159	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	500	0.00	0	0.00
3	Insurance companies	29327180	3.88	0	0.00
4	Banks	9756792	1.29	0	0.00
5	Financial institutions	12834	0.00	0	0.00
6	Foreign institutional investors	196077812	25.97	0	0.00
7	Mutual funds	194175224	25.72	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	7639657	1.01	0	0.00

10	Others AIF, PF AND OTHERS	3487949	0.46	0	0.00
	Total	519662253.00	68.82	0.00	0

Total number of shareholders (other than promoters) 226684

Total number of shareholders (Promoters + Public/Other than promoters) 226685.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	46715
2	Individual - Male	101234
3	Individual - Transgender	2
4	Other than individuals	78734
	Total	226685.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company 1

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
Refer clarification letter and Optional Attachment - List of FII	Refer clarification letter and Optional Attachment - List of FII	31/03/2026	India	196077812	25.97

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	1	1
Members (other than promoters)	225583	226684
Debenture holders	4	4

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	0	0	0	0	0
B Non-Promoter	1	10	1	8	0.00	0.00
i Non-Independent	1	6	1	5	0	0
ii Independent	0	4	0	3	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	1	10	1	8	0.00	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 11

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
VIVEK KUMAR GOYAL	AAEPG2166M	CFO	0	
SATYENDRA CHAUHAN	AEMPC8723L	Company Secretary	0	
LEO PURI	01764813	Director	0	
SUVALAXMI CHAKRABORTY	00106054	Director	0	

INDRAJIT BANERJEE	01365405	Director	0	
DILIP KADAMBI	02148022	Director	0	
ASHUTOSH RAGHUVANSHI	02775637	Managing Director	0	
ASHOK PANDIT	09279899	Director	0	
HSIU CHIN KEITH LIM	11276851	Director	0	
PREM KUMAR NAIR	10348774	Director	0	
MOHD SHAHAZWAN BIN MOHD HARRIS .	08465456	Director	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year 8

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
HSIU CHIN KEITH LIM	11276851	Additional Director	09/09/2025	Appointment
TOMO NAGAHIRO	10074111	Director	09/09/2025	Cessation
MOHD SHAHAZWAN BIN MOHD HARRIS .	08465456	Additional Director	19/12/2025	Appointment
LIM TSIN LIN	10118906	Director	19/12/2025	Cessation
HSIU CHIN KEITH LIM	11276851	Director	15/11/2025	Change in designation
MOHD SHAHAZWAN BIN MOHD HARRIS .	08465456	Director	22/01/2026	Change in designation
SHAILAJA CHANDRA	03320688	Director	27/06/2025	Cessation
MEHMET ALI AYDINLAR	10073483	Director	27/06/2025	Cessation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held 4

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance

			Number of members attended	% of total shareholding
ANNUAL GENERAL MEETING	11/08/2025	214770	80	86
POSTAL BALLOT	15/11/2025	227763	1179	85
POSTAL BALLOT	22/01/2026	237510	1314	87
POSTAL BALLOT	18/03/2026	237467	1290	89

B BOARD MEETINGS

*Number of meetings held | 8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	20/05/2025	11	9	81.82
2	19/06/2025	11	10	90.91
3	06/08/2025	9	9	100
4	01/10/2025	9	6	66.67
5	11/11/2025	9	9	100
6	26/11/2025	9	9	100
7	13/02/2026	9	6	66.67
8	19/03/2026	9	9	100

C COMMITTEE MEETINGS

Number of meetings held | 22

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance

1	Audit Committee	06/05/2025	4	4	100
2	Audit Committee	19/05/2025	4	4	100
3	Audit Committee	06/08/2025	3	3	100
4	Audit Committee	04/11/2025	3	3	100
5	Audit Committee	11/11/2025	3	3	100
6	Audit Committee	13/02/2026	3	3	100
7	Audit Committee	18/03/2026	3	3	100
8	Audit Committee	23/03/2026	3	3	100
9	Risk Management Committee	04/04/2025	5	5	100
10	Risk Management Committee	15/10/2025	5	5	100
11	Risk Management Committee	23/03/2026	5	5	100
12	Stakeholders Relationship Committee	19/05/2025	3	3	100
13	Stakeholders Relationship Committee	06/08/2025	3	3	100
14	Stakeholders Relationship Committee	11/11/2025	3	3	100
15	Stakeholders Relationship Committee	13/02/2026	3	2	66.67
16	Corporate Social Responsibility Committee	29/04/2025	3	3	100
17	Corporate Social Responsibility Committee	21/11/2025	3	3	100
18	Nomination and Remuneration Committee	29/04/2025	3	3	100
19	Nomination and Remuneration Committee	19/05/2025	3	3	100
20	Nomination and Remuneration Committee	11/11/2025	3	3	100
21	Nomination and Remuneration Committee	11/02/2026	3	3	100
22	Independent Directors Committee Meeting	15/10/2025	2	2	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	11/08/2026 (Y/N/NA)
1	LEO PURI	8	8	100	3	3	100	Yes
2	SUVALAXMI CHAKRABORTY	8	7	87	10	10	100	Yes
3	INDRAJIT BANERJEE	8	8	100	19	19	100	Yes
4	DILIP KADAMBI	8	7	87	3	3	100	Yes
5	ASHUTOSH RAGHUVANSHI	8	7	87	9	8	88	Yes
6	ASHOK PANDIT	8	8	100	12	12	100	Yes
7	PREM KUMAR NAIR	8	7	87	4	4	100	Yes
8	MOHD SHAHAZWAN BIN MOHD HARRIS .	2	1	50	0	0	0	Yes
9	HSIU CHIN KEITH LIM	5	5	100	0	0	0	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered: 1

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Dr. ASHUTOSH RAGHUVANSHI	Managing Director	102257669	0	0	750000	103007669.00
	Total		102257669.00	0.00	0.00	750000.00	103007669.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered: 2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount

1	VIVEK KUMAR GOEL	CFO	61967008	0	0	0	61967008.00
2	SATYENDRA CHAUHAN	Company Secretary	14059146	0	0	0	14059146.00
	Total		76026154.00	0.00	0.00	0.00	76026154.00

C *Number of other directors whose remuneration details to be entered | 12

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Mr. Leo Puri	Director	0	23010000	0	1416000	24426000.00
2	Mr. Dilip Kadambi	Director	0		0	1180000	1180000.00
3	Mr. Indrajit Banerjee	Director	0	8673000	0	3304000	11977000.00
4	Ms. Shailaja Chandra	Director	0	2091025	0	1062000	3153025.00
5	Ms. Suvalaxmi Chakraborty	Director	0	8673000	0	2124000	10797000.00
6	Mr. Mehmet Ali Aydinlar	Director	0	0	0	0	0.00
7	Mr. Tomo Nagahiro	Director	0	0	0	354000	354000.00
8	Mr. Lim Tsin Lin	Director	0	0	0	354000	354000.00
9	Mr. Ashok Pandit	Director	0	0	0	2360000	2360000.00
10	Dr. Prem Kumar Nair	Director	0	0	0	1298000	1298000.00
11	Dr. Keith Hsiu Chin Lim	Director	0	0	0	590000	590000.00
12	Mr. Mohd Shahazwan Bin Mohd Harris	Director	0	0	0	0	0.00
	Total		0.00	42447025.00	0.00	14042000.00	56489025.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year | (●) Yes ( ) No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS ☐ Nil 1

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status
Fortis Healthcare Limited	SEBI	30/01/2026	Reg 60 (2) of SEBI (Listing Obligations and Disclosures Requirements) Regulations 2015	Penalty of Rs. 35400	Penalty Paid on February 07, 2026

B *DETAILS OF COMPOUNDING OF OFFENCES ☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder 226689

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or Debenture holder-1.xlsm
Details of Shareholder or Debenture holder-2 along with debentureholders.xlsm

(b) Optional Attachment(s), if any

Clarification Letter regarding FII details.pdf
Clarification for holding, subsidiary & associate.pdf
Form MGT-8_Fortis_2026_compressed.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of Fortis Healthcare Limited as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:
1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key

Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

NEELAM GUPTA

Name: Neelam Gupta

Date (DD/MM/YYYY): 23/09/2026

Place: Ghaziabad

Whether associate or fellow:

○ Associate ◉ Fellow

Certificate of practice number: 6*5*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person: 14783

*(b) Name of the Designated Person: SATYENDRA CHAUHAN

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 05 dated* (DD/MM/YYYY) 24/09/2014 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:
1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

ASHUTOSH RAGHUVANSHI Digitally signed by ASHUTOSH RAGHUVANSHI Date: 2026.10.09 13:30:49 +05'30'

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*7*5*3*

***To be digitally signed by**

SATYENDRA CHAUHAN Digitally signed by SATYENDRA CHAUHAN Date: 2026.10.09 13:31:08 +05'30'

◉ Company Secretary ○ Company secretary in practice

*Whether associate or fellow:

◉ Associate ○ Fellow

Membership number

1*7*3

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC6590702

eForm filing date (DD/MM/YYYY)

09/10/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company